

MAHLE

Driven by performance

The future of diagnostics in a connected world

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Agenda

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MAHLE Group at a glance

2

Industrial trends

3

Changed requirements of the market

4

Conclusion

The future of diagnostics in a connected world

1 MAHLE Group at a glance

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TOP 20
automotive supplier
in the world



15
research and
development
locations



76,000+
employees



6,000+
engineers



EUR 11.5 bn
sales

The future of diagnostics in a connected world

1 MAHLE Group at a glance

MAHLE

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GLOBAL EXPERTISE IN
ENGINE AND THERMAL
MANAGEMENT

SOLUTIONS PROVIDER
FOR REPAIR SHOPS
AND TRADE



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2 Industrial trends

Vehicle



Increasing vehicle complexity and (semi-) autonomous driving

- Increasing number of ECU's
- New driver Assistance Functions
- Complex Repairs
- Data access is crucial for new services and business models
- Several powertrain technologies have a future

Infrastructure



Increased connectivity and communication infrastructure

- 4G and 5G lead to high-bandwidth and low latency communication
- WiFi will be widely spread in the urban areas
- Vehicle will constantly communicate with each other and the infrastructure (V2X)

Business Models



New business models arising

- Pay as you go
- Data/SW vs. Hardware
- Additional End-User Services
- Car Sharing

Impact to the future of diagnostics

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3 Changed requirements of the market

Increasing vehicle complexity and (semi-) autonomous driving

Strategic rationale

- New powertrain technologies like E-Car, Hybrid and
- Consumer trend to increased Safety and Comfort driving vehicle increased complexity



Problem definition

- Difficulties to “get the job done” in every Dealership and Aftermarket Workshop
- Need for simplified Solutions for the Technicians to manage the complexity
- Need for new Tools Technologies to diagnose the new systems



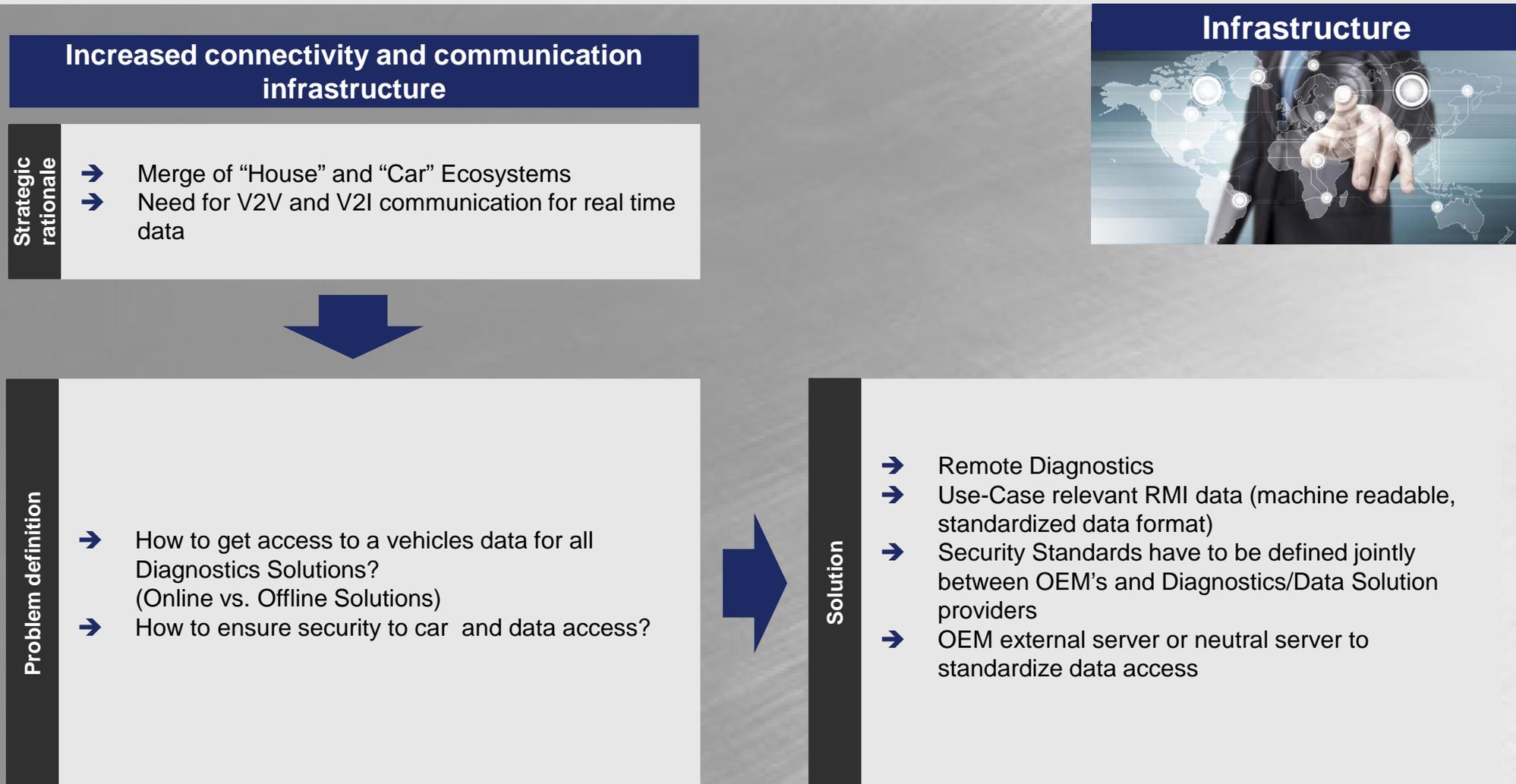
Solution

- Full availability of RMI and use case relevant data and functions for all Workshops and Dealerships
- Ease of Use:
 - Visual Representation of complex vehicle networks like problem based Vehicle Topology
 - Augmented Solutions

Vehicle



3 Changed requirements of the market



3 Changed requirements of the market

New business models arising

Strategic rationale

- New business models based on
 - new Technologies
 - long term market success



Problem definition

- Markets and customers behavior are changing based on Internet, Connectivity and Legal Requirements
- New customers are moving into the market to disrupt the traditional business
- Market Consolidation
- How to handle "Big Data"?



Solution

- Fair Competition
- Utilize "state of the art" Technologies like
 - Remote diagnostics (High Bandwidth, Low Latency)
 - Augmented Solutions
 - New HMI/UX Concepts (e.g. Topology Testing/View)
 - Predictive Information/Solutions based on crowd data

Business Models



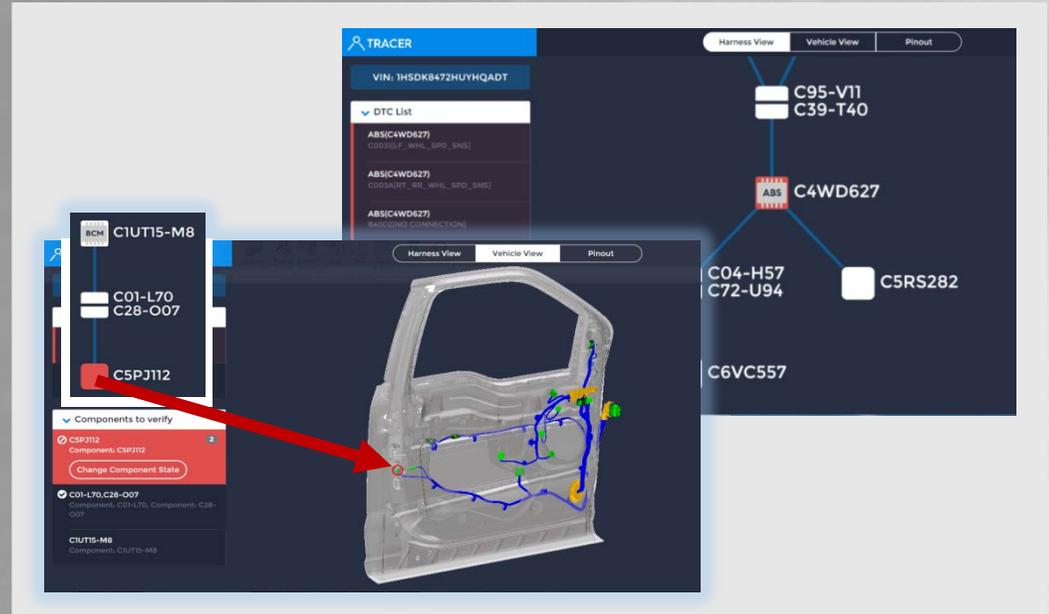
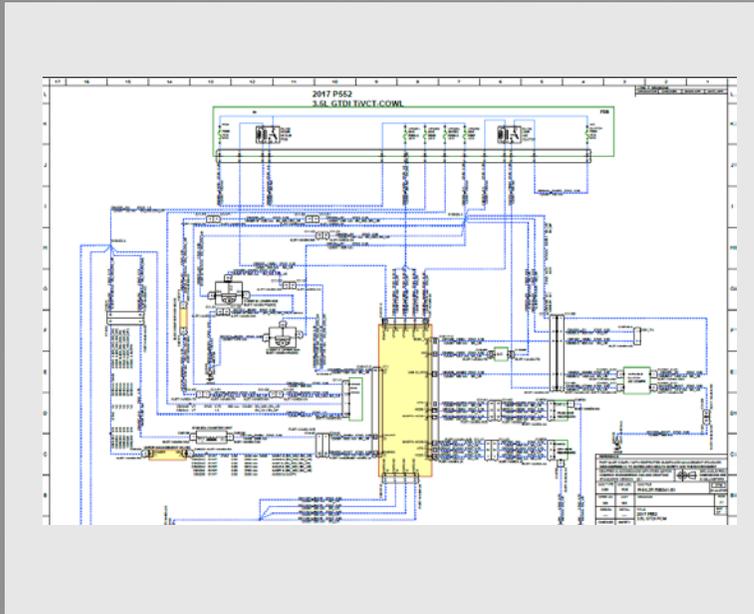
The future of diagnostics in a connected world

3 Changed requirements of the market

Topology diagnostics

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- ➔ Reduced Time to Repair or Diagnostics Time
- ➔ Less collateral damage
- ➔ Reduced vehicle backlog
- ➔ Easier transition due to new systems or technician turn over
- ➔ No new or special hardware needed

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4 Conclusion

Future diagnostics solutions driven by MAHLE

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- MAHLE developed from a **piston producer** to an **adaptive company** to address future trends in a connected world.
- MAHLE as **technology leader** with production competence
- MAHLE Aftermarket as a **solution provider** for the full repair and maintenance value chain



2

- **Megatrend** development results in impact on repair and maintenance incl. parts compared to today's existing business models
- **New diagnostics concept are mandatory**
 - **Topology diagnostics**
 - Support of complete diagnostics and testing value chain
 - Augmented Solutions

3

- Legal Framework for **fair competition** need to be established
- **Security issues** are “**real**” and need to be addressed accordingly
- Important that the industry (whole value chain) **works together on a joint solution**